

## CONVENIENCE-LED COMMUNITY-FOCUSED

Full Year Results Presentation 12 months to 31 March 2017

16 May 2017



**HIGHLIGHTS** 



#### Convenience-led strategy delivering growing and sustainable cash returns

- FFO increased by 24% to £58.2m, ordinary dividend increased by 8% to 20.0 pence per share
- Special dividend of 3.0 pence per share; total dividend +24% to 23.0 pence and fully covered

#### Disciplined stock selection and profitable capital recycling

- Largest acquisition to date in Bexleyheath for £120m
- Opportunistic acquisition in Sheffield for £18m

#### Enhancing income through active asset management and affordable rents

- 355 leasing events with long term retail deals on average +3.9% vs ERV
- Retail occupancy increased to 97% from 96% last year

#### Creating income and capital growth through risk-controlled developments

• Significant progress made on 1.9m sq ft development pipeline

#### Conservative balance sheet and benefits of scale

• LTV of 37%, cost of debt reduced to 3.5% and balance sheet refinancing exercise underway

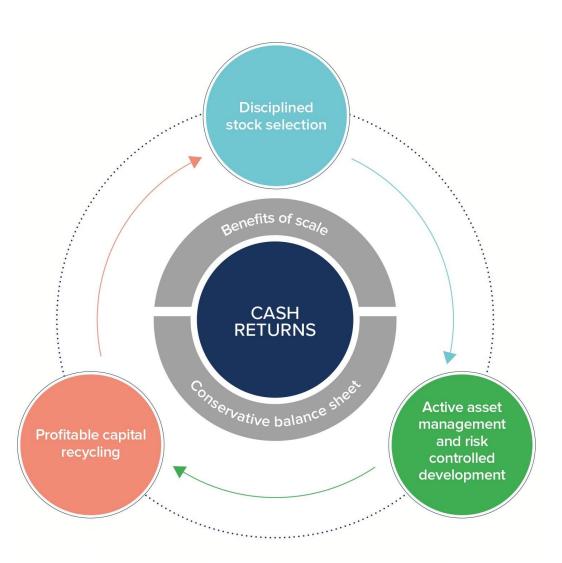
#### Move to Main Market and FTSE 250 inclusion completed

Moved to Main Market in August, qualified for FTSE 250/EPRA indices in December



#### PROVEN BUSINESS MODEL

- Convenience & community focus
- Disciplined stock selection
- High yield, low risk assets
- Sustainable income, affordable rents
- Active asset management
- Risk-controlled development
- Profitable capital recycling
- Benefits of scale



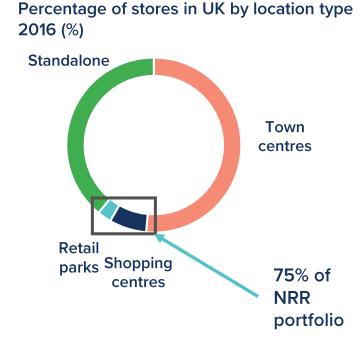




#### Recent trends in our occupational market

- Net store closures in the UK in 2016 represent less than 0.5% of units tracked by LDC
- Closures are mainly in High Street and standalone locations
- Which is where there is a significant oversupply of space





Source: LDC Retail and Leisure Report Full Year 2016

#### **OUR MARKETPLACE**



#### Our market is forecast to grow

- Convenience and value retailers dominated 2016 openings, accounting for 69% of store openings, with growth expected to continue
- In-store spend is forecast to grow by 10% by 2021, led by convenience and nondiscretionary categories
- The over 55's demographic is forecast to account for almost 60% of in-store sales growth over the next 10 years

#### And our investment market has improved

- Uncertainty has impacted our market
- Our values have remained robust, and improved in H2
- Our portfolio delivered a total return of 6.8%, +400 bps vs MSCI-IPD All Retail benchmark

#### NEW RIV≋R

#### DISTRIBUTING GROWING CASH PROFITS

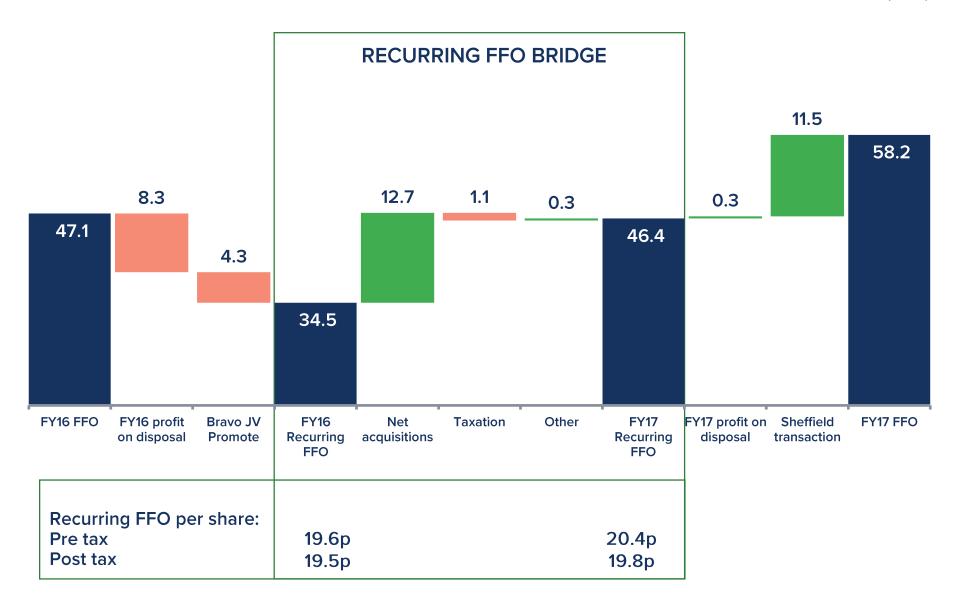
- Funds From Operations +24% to £58.2m (FY16: £47.1m)
- FFO per share of 24.9p (FY16: 26.6p); prior year included
   Bravo II promote receipt
- Includes receipts of £11.5m from Sheffield acquisition
- Ordinary DPS of 20.0p +8% and 125% covered (FY16: 18.5p)
- Special dividend of 3.0p linked to Sheffield surrender
- Total DPS of 23.0p +24% and 108% covered (FY16: 18.5p)

Proportionally Consolidated	FY17 £m	FY16 £m	Movement
Net property income	89.7	67.2	+33%
Administrative expenses	(13.6)	(12.7)	
Net finance costs	(17.0)	(15.6)	
Profit on disposals	0.3	8.3	
Taxation	(1.2)	(O.1)	
Funds From Operations*	58.2	47.1	+24%
FFO per share	24.9p	26.6p	
Ordinary dividend per share	20.0p	18.5p	+8%
Total dividend per share	23.0p	18.5p	+24%
Dividend cover	108%	144%	

<sup>\*</sup>FFO = Recurring Profits +/(-) Profit/(Loss) on Disposal of Assets +/(-) Exceptional/non-cash items

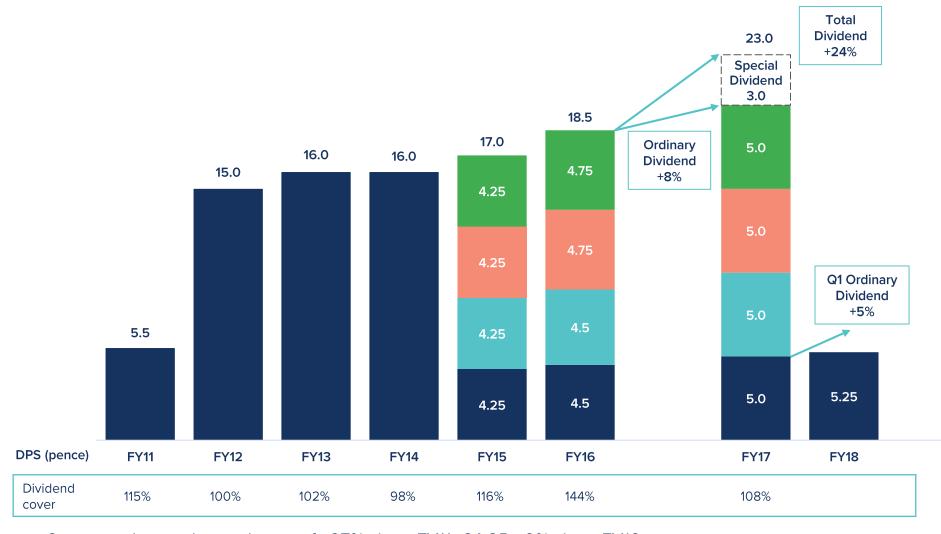


#### GROWING RECURRING CASH PROFIT (£M)





## DIVIDEND TRACK RECORD: +24% GROWTH IN FY17



Compound annual growth rate of +27% since FY11; CAGR +9% since FY12



#### **CONSERVATIVE BALANCE SHEET**

- Investment properties increased to £1,131m
   primarily due to £158m of acquisitions
- EPRA NAV increased in H2 to 292p from 290p in H1; due to improved valuation performance
- Well capitalised with LTV of 37%
   underpinned by strong interest cover of 4.5x
- LTV policy of <50% but management intention to be <40% for foreseeable future</li>

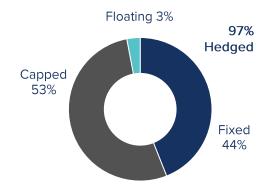
	Financial Policy	Reported
LTV	<50%	<b>37</b> %
Balance Sheet Gearing	<100%	52%
Interest Cover	>2.0x	4.5x
Dividend Cover	>100%	108%

Proportionally Consolidated	FY17 £m	FY16 £m
Investment Property	1,130.6	973.3
Other Assets	6.5	9.8
Cash	49.6	117.5
Borrowings	(467.4)	(379.2)
Other Liabilities	(34.8)	(31.5)
IFRS net assets	684.5	689.9
EPRA NAV per share	292p	<b>295</b> p
LTV	37%	27%



#### **DEBT – WELL PLACED FOR REFINANCING OPPORTUNITIES**

- Low cost of borrowing; 3.5%
- Undrawn debt facilities; £74m
- 97% hedged (44% fixed, 53% capped)
- Debt maturity of 2.5 years (March 16: 3.5 years)
- Strong relationships with existing lenders
- Balance sheet refinancing exercise underway



Proportionally Consolidated Hedging Profile

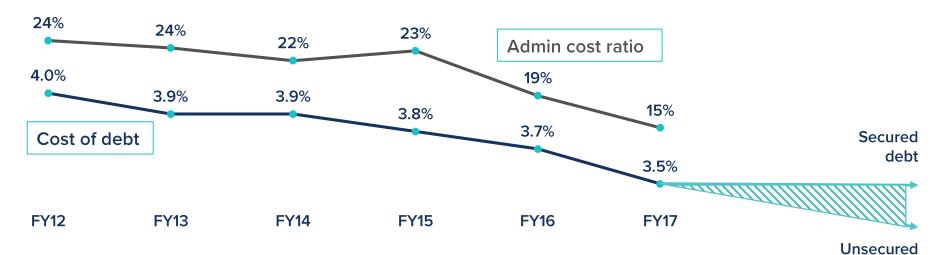
31 March 2017 Bal	ance sheet de	bt facilities				
Bank	Loan expiry	Drawn debt	Undrawn debt	Interest cost HY17	LTV covenant	ICR covenant
Deka	Mar 2018	£49.0m	-	2.2%	65.0%	1.60x
Barclays	Dec 2018	£32.0m	-	3.8%	65.0%	2.00x
HSBC	May 2019	£24.7m	-	3.5%	60.0%	1.75x
Lloyds	Oct 2019	£63.5m	-	3.6%	70.0%	1.75x
Barclays RCF	Mar 2020	£53.0m	-	2.8%	70.0%	2.00x
Santander / HSBC	Mar 2018	£51.6m	-	3.5%	70.0%	2.00x
Santander	Feb 2021	£34.0m	-	4.1%	70.0%	2.00x
AIG	Jul 2021	£68.5m	£15.3m	4.4%	70.0%	1.75x
Revolving facilities	2018/2019	£30.0m	£58.7m	1.4%	65.0%	2.25x
Balance sheet total	2.5 years	£406.3m	£74.0m	3.6%		

31 March 2017 Joi	nt ventures de	ebt facilities	s (NRR share	e)		
Bank	Loan expiry	Drawn debt	Undrawn debt	Interest cost HY17	LTV covenant	ICR covenant
Santander	Feb 2019	£4.0m	-	2.8%	55.0%	2.00x
Barclays	Aug 2018	£13.6m	-	3.7%	65.0%	2.00x
HSBC	Oct 2019	£47.0m	-	2.4%	75.0%	1.75x
Joint venture total	2.2 years	£64.6m	-	2.7%		
NRR share total	2.5 years	£470.9m	£74.0m	3.5%		

#### **BALANCE SHEET REFINACING**



- Appointed Rothschild & Co as independent debt advisor in February 2017
- Opportunity to refinance the balance sheet on an unsecured basis
- Key objectives:
  - To reduce cost of debt
  - To increase debt maturity to between 5-15 years
  - To utilise existing banking relationships, and diversify
- Exercise expected to complete FY18



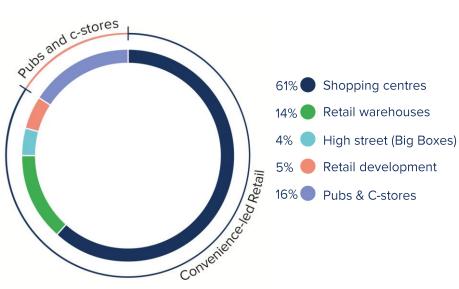
debt



#### CONVENIENCE-LED COMMUNITY-FOCUSED PORTFOLIO



#### Retail occupancy track record: above 94% since IPO



Counc
£1.1bn* portfolio, net equivalent yield 8.1%

	Top Retailers			
	Retailer	% NRR Rent	Stores	
1	Poundland*	2.6%	23	
2	Sms	2.4%	22	
3	wilko	2.4%	8	
4	PRIMARK*	2.4%	6	
5	NEW LOOK	2.0%	15	
6	Superdrug	2.0%	16	
7		1.8%	9	
8	ASDA	1.7%	7	
9	Sainsbury's	1.7%	3	
10	£ pound stretcher	1.7%	9	
	Total	20.7%		

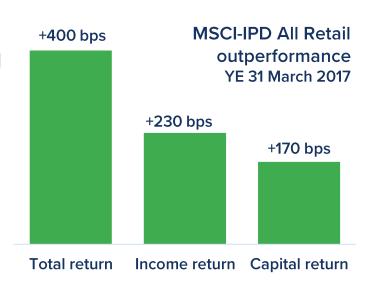
- Affordable average rent: £12.45 psf
- 19% saving in rateable value for our retailers
- 355 leasing events across 1.1m sq ft of space
- Like-for-like net income +1.2%



## RESILIENT PERFORMANCE FROM BALANCED PORTFOLIO

As at 31 March 2017	Valuation	Weighting	Сар	ital Return	NIY	NEY	LFL ERV
	NRR share	NRR share	H2	FY			Growth
	£m	%	%	%	%	%	%
Shopping Centres	697	61	0.6	(0.8)	6.9	7.7	1.6%
Retail Warehouses	153	14	0.6	0.5	6.4	7.3	2.1%
High Street (Big Boxes)	45	4	(2.7)	(3.9)	7.1	6.9	2.5%
Pubs & Convenience Stores	178	16	0.6	(0.9)	10.8	10.8	N/A
Development	57	5	1.5	(0.5)	N/A	N/A	N/A
Total	1,130	100	0.5	(0.6)	7.5	8.1	1.7%

- Outperformed the MSCI-IPD All Retail index across all key return measures:
- Total return +6.8%: +400 bps outperformance
- Income return +7.4%: +230 bps outperformance
- Capital return -0.6%: +170 bps outperformance





## DISCIPLINED STOCK SELECTION: £158M OF ACQUISITIONS





<b>Broadway Shopping Centre &amp; Broadway</b>
Square Retail Park, Bexleyheath

Price	£120.3m
NEY	7.0%
NOI	£8.2m
Occupancy	100%
WALE	12.7 years
Average rent	£18.6 psf
Projected cash on cash return	11.0%

#### Cuckoo Bridge Retail Park, Dumfries

Price	£20.2m
NEY	7.9%
NOI	£1.5m
Occupancy	100%
WALE	8.3 years
Average rent	£11.55 psf
Projected cash on cash return	11.2%

#### Retail Warehouse, Sheffield

<u> </u>	
Price	£18m
NEY	7.6%
NOI	£1.4m
Target occupiers	Home furnishing Value retail
	Leisure



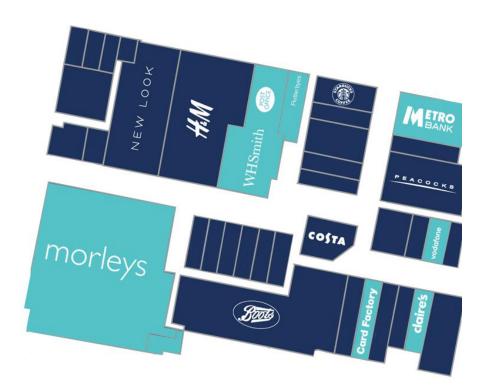
#### **DISCIPLINED STOCK SELECTION: BEXLEYHEATH**

#### **Activity**

- 23,300 sq ft of leasing deals completed
- Morleys Department Store opened in April 2017 in 40,000 sq ft former BHS unit
- Working in partnership with the council to design a masterplan for the area
- Potential to build residential units in the airspace above the centre



Morleys Department Store opening: 13 April 2017

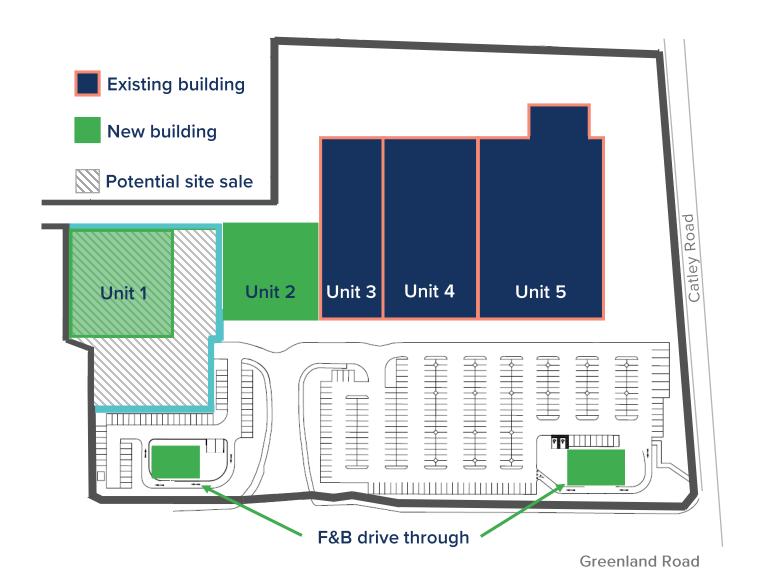


#### **Impact**

- Rental tone in main mall increased by 15%
- Capital return of 3.7% in FY17
- Footfall stable and FY18 will benefit from Morleys opening



## DISCIPLINED STOCK SELECTION: SHEFFIELD TRANSACTION





## ACTIVE ASSET MANAGEMENT: ABBEY CENTRE, NEWTOWNABBEY

Key facts since acquisition

Acquired from RBS in:

2014 for £62.6m

Total size:

320,000 sq ft

Increased by 21%

Valuation:

£81.6m

Increased from £62.6m

Total capex spend:

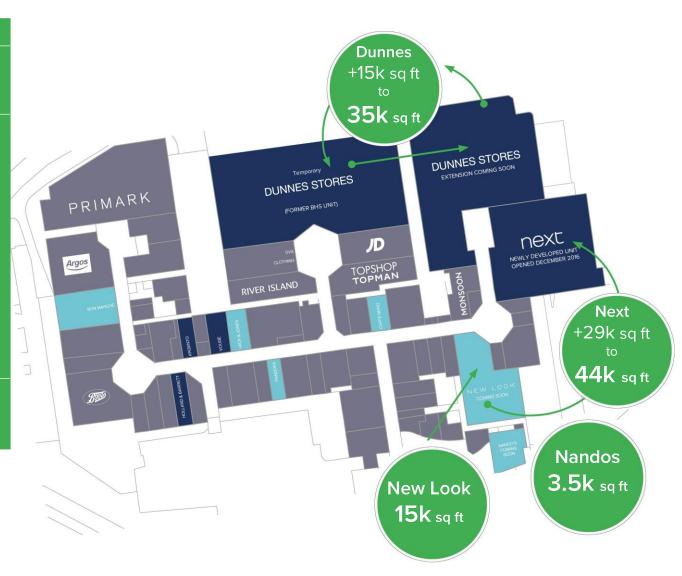
£7.0m

Total return to date:

32%

**Upsized retailers** 

**New retailers** 





#### ACTIVE ASSET MANAGEMENT: CLOUGH ROAD RETAIL PARK, HULL

Key facts since acquisition

Acquired from an institution in:

2014 for £7.5m

Total size:

**97,300** sq ft 71,100 sq ft of leasing

Valuation:

£11.1m

Increased from £7.5m

Total capex spend:

£1.2m

Total return to date:

25%

**Combined retailers** 

**New retailers** 





#### RISK-CONTROLLED DEVELOPMENT PIPELINE

	Shopping Centre	Retail Warehouse	Hotel	C-stores	Residential	Total	Let/ Pre-let*
	(k) sq ft	(k) sq ft	(k) sq ft	(k) sq ft	(k) sq ft	(k) sq ft	
Completed in period/ Under construction	59.0	3.3	-	40.8	-	103.1	100%
Planning granted	279.3	65.6	58.4	56.9	220.4	680.6	59%
In planning	6.6	12.0	29.3	13.5	340.8	402.2	70%
Pre-planning	-	32.0	-	17.1	171.7	220.8	35%
Near-term pipeline	344.9	112.9	87.7	128.3	732.9	1,406.7	
Early feasibility stages	127.6	68.4	30.0	-	291.9	517.9	
Total	472.5	181.3	117.7	128.3	1,024.8	1,924.6	

<sup>\*</sup>Excluding residential

- 1.9m sq ft risk-controlled development pipeline
  - Committed schemes underpinned by significant pre-lets
  - Opportunities selected from within existing portfolio
- Modest level of current capital commitments
- Pipeline contains predominantly town centre and mixed-use opportunities
- Major pipeline schemes in Burgess Hill, Cowley, Canvey Island and Pub & c-store portfolio



#### RISK-CONTROLLED DEVELOPMENT: GENERATING SECURE INCOME

Key projects 2017/2018	Burgess Hill	Canvey Island	Pub Portfolio	Cowley, Oxford
Pre-let & in solicitors hands*	59%	75%	100%	82%
Pre-let & in solicitors hands rent (£m)*	1.4	0.7	1.7	0.4
Total construction cost (£m)	47	7.5	27	56
Total Profit (£m)	10-15	2-5	5-10	15-20
Total Profit on cost	17%	20%	16%	26%
Yield on Cost	8.3%	8.8%	8.5%	n/a

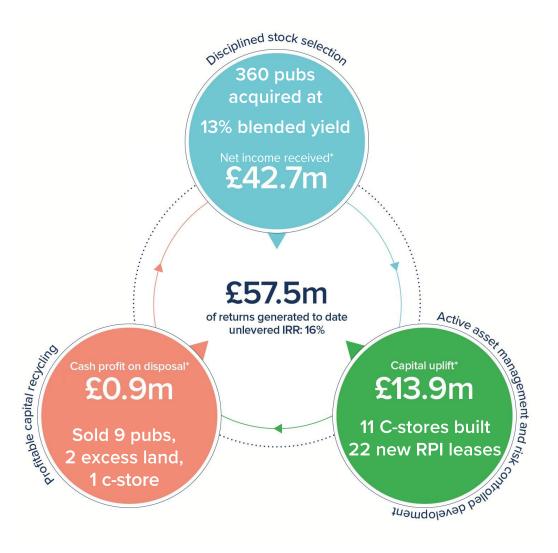
<sup>\*</sup>Excluding residential

Key projects could deliver up to £50 million of total profit in the next 3-4 years

#### NEW RIV≅R

## APPLYING OUR BUSINESS MODEL: PUB & C-STORE PORTFOLIO

- 16% of total portfolio
  - High occupancy
  - Strong income returns
- Active asset management and riskcontrolled development opportunities
  - 11 c-stores delivered to Co-op
  - 22 pubs with new 15 year RPI linked leases with Marston's
- Recycling capital profitably
  - 12 disposals for £6.6m
  - Includes first c-store at 4.85% initial yield



<sup>\*</sup>Since acquisition

## NEW RIV≅R

#### C-Store developments

- Further 8 handed over in period
- 11 handed over to date, 3 on-site
- Agreement to deliver 40 to Co-op
- First c-store disposal for initial yield of 4.85%

#### Residential developments

- Identified almost 200 residential units across 55 sites
- Consent for over 70 units across 25 pub sites
- Currently marketing 8 residential sites with consent

# Welcome to Spital's Co-op First c-store disposal: Spital Lane, Chesterfield

#### **RISK-CONTROLLED DEVELOPMENT: PUB & C-STORE PORTFOLIO**



Residential: The Railway Tavern, Chorley



St Michael's Avenue (formerly Green Dragon), Yeovil

#### LOOKING AHEAD



#### Continued focus on delivering growing and sustainable cash returns

- Highly scalable and profitable business model
- Active asset management enhancing income returns
- Growing capital and income returns from risk-controlled development pipeline

#### Remain active in the investment market retaining disciplined stock selection

- Significant number of potential opportunities in the market, subject to realistic pricing
- Continuing capital recycling opportunities

#### Progress inbuilt risk-controlled development pipeline

- Diversification across the retail, leisure and residential portfolio
- Substantially pre-let development
- Enhancement of underwritten projected acquisition returns

#### Complete balance sheet refinancing exercise

- Restructuring of debt from a position of strength
- Focus on debt cost reduction and flexibility of unsecured debt



### **Appendix**





#### **MANAGEMENT TEAM**



David Lockhart Chief Executive

- David is a Chartered Accountant and Solicitor with over 35 years' experience in UK commercial property
- Founded Halladale in 1991 and sold in 2007
- Co-founded NewRiver in 2009



Mark Davies
Chief Financial Officer

- Over 20 years experience in Finance, and 10 years in UK retail property
- CFO of Exemplar Properties Limited, FD of Omega Land Limited and Partner at BDO LLP



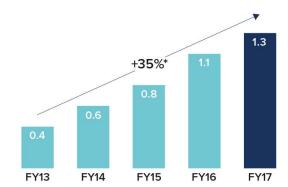
Allan Lockhart Property Director

- 25 years' experience in the UK retail property market, 14 years at Strutt & Parker and six years at Halladale
- Co-founded NewRiver in 2009

#### NEW RIV≅R

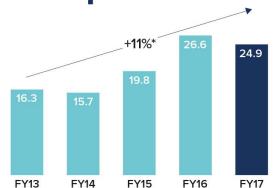
Assets under management

£1.3bn



FFO per share

24.9p



<sup>\*</sup> Compound annual growth rate

Gross rental income (proportionally consolidated)

£106.7m



Dividend per share<sup>2</sup>

23.0p



<sup>1.</sup> Previously this measure was referred to as EPRA adjusted earnings

#### STRONG TRACK RECORD

Funds From Operations<sup>1</sup>





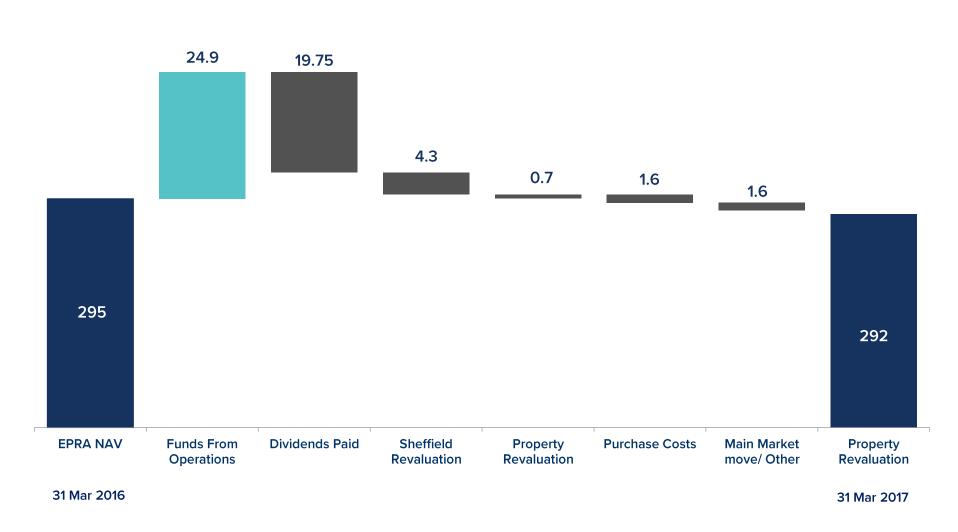
IFRS net assets



<sup>2.</sup> FY17 includes 3.0 pence per share of special dividend



#### **ROBUST EPRA NAV PER SHARE**





#### PORTFOLIO PERFORMANCE

As at 31 March 2017	Valuation	Capit	tal Return	NIY	NEY	LFL NIY*	LFL NEY*	LFL ERV
	NRR share	H2	FY					Growth
	£m	%	%	%	%	bps	bps	%
Shopping Centres	697	0.6	(0.8)	6.9	7.7	4	(5)	1.6%
Retail Warehouses	153	0.6	0.5	6.4	7.3	65	11	2.1%
High Street	45	(2.7)	(3.9)	7.1	6.9	(27)	(22)	2.5%
Pubs & Convenience Stores	178	0.6	(0.9)	10.8	10.8	72	72	N/A
Development	57	1.5	(0.5)	N/A	N/A	N/A	N/A	N/A
Total	1,130	0.5	(0.6)	7.5	8.1	23	10	1.7%

<sup>\*</sup>Yield compression positive, yield expansion negative



## DISCIPLINED STOCK SELECTION: CUCKOO BRIDGE RETAIL PARK, DUMFRIES

- Acquired off-market in June 2016, NEY 8%
- Strong catchment of c.90,000
- Comprises 130,000 sq ft across 7 units
- Fully occupied
- 550 car park spaces
- Potential to extend and improve occupier line up, with deals in advanced negotiation

Price	£20.2m
NEY	7.9%
NOI	£1.5m
Occupancy	100%
WALE	8.3 years
Average rent	£11.55 psf
Projected cash on cash return	11.2%













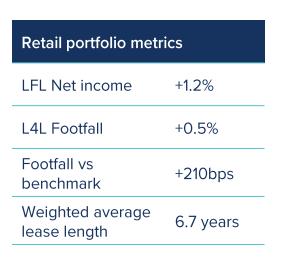


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## ACTIVE ASSET MANAGEMENT: RETAIL LEASING & KEY METRICS

Retail leasing activity in period				
No. of Leasing Events	333			
Total Headline Rent	£9.0m			
Comparison to ERV	+3.9%			
Average New Lease Length	9.9 years			





























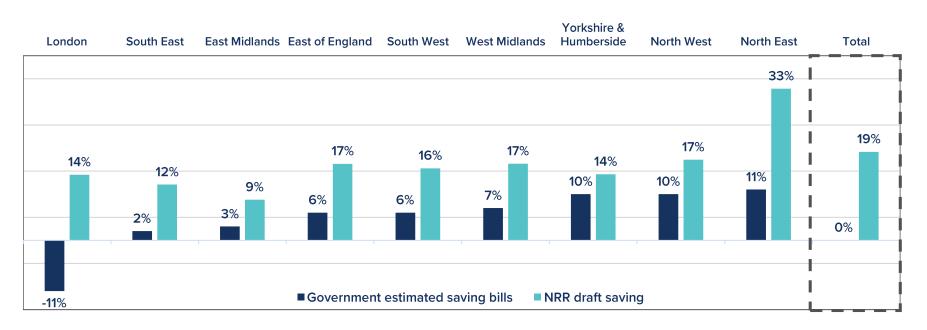






#### ACTIVE ASSET MANAGEMENT: RETAIL BUSINESS RATES – 19% SAVING

#### Draft 2017 rateable value saving



- NRR draft rateable values show 19% reduction in rateable value in England, Scotland and Wales
- Will benefit retailers as well as the Company directly on vacant units
- Most retailers to have an immediate benefit from 1 April 2017



## RISK-CONTROLLED DEVELOPMENT: CONVENIENCE STORES COMPLETED TO DATE



Dec 2015 Stoke-on-Trent – Heathcote Street New build



Apr 2016 Chesterfield – Spital Lane Conversion



Apr 2016 Wrexham – Marford Hill New build



Jun 2016 Shifnal – High Street Conversion



Jul 2016 Yeovil – St. Michaels Avenue New build



Aug 2016 Shrewsbury – Sutton Road New build



Sept 2016 Bodelwyddan – Ty Fry Lane New build



Sept 2016 Wolverhampton – Griffiths Drive New build



Oct 2016 Telford – Milners Lane New build



Jan 2017 Kings Bromley – Manor Road New build



Apr 2017 Mansfield – Southwell Road West New build



#### RISK-CONTROLLED DEVELOPMENT PLANNING GRANTED - BURGESS HILL

- Acquired 2010 for £12m, 8.5% NIY
- 200,000 sq ft retail
- 10 screen cinema
- 63 bed hotel
- 5 restaurants
- 140+ residential units; nil affordable housing
- 500+ parking spaces
- Gym
- New Library
- 49% pre-let













## RISK-CONTROLLED DEVELOPMENT PLANNING GRANTED - CANVEY ISLAND RETAIL PARK



- Acquired site in July 2015 as part of Ramsay portfolio
- Value of £1.0m attributed to brownfield site at acquisition, next to existing Morrisons
- Planning consent received in November 2016 for a 62,000 sq ft retail park
- Scheme is already 52% pre-let; 75% including deals in solicitors' hands



## RISK-CONTROLLED DEVELOPMENT IN PLANNING - COWLEY, OXFORD



- Acquired Templars Square Shopping Centre for £24.6m in December 2012
- Planning submitted recently for a 236,000 sq ft development
- Retail & leisure element 82% pre-let
- 226 residential units
- 71 bed hotel, Agreement for Lease signed with Travelodge
- 2 new restaurant units and significant public realm improvements

#### **DISCLAIMER**



The information in this presentation may include forward-looking statements, which are based on current expectations and projections about future events. These forward-looking statements reflect the directors' beliefs and expectations and are subject to risks, uncertainties and assumptions about NewRiver REIT plc (the "Company"), including, amongst other things, the development of its business, trends in its operating industry, returns on investment and future capital expenditure and acquisitions, that could cause actual results and performance to differ materially from any expected future results or performance expressed or implied by the forward-looking statements.

None of the future projections, expectations, estimates or prospects in this document should be taken as forecasts or promises nor should they be taken as implying any indication, assurance or guarantee that the assumptions on which such future projections, expectations, estimates or prospects have been prepared are correct or exhaustive or, in the case of the assumptions, fully stated in the document. As a result, you are cautioned not to place reliance on such forward looking statements as a prediction of actual results or otherwise. The information and opinions contained in this document are provided as at the date of this document and are subject to change without notice. No one undertakes to update publicly or revise any such forward looking statements.

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